

HEC School of Management - Paris

78351 Jouy-en-Josas Cedex
France
Phone: +33 (0)1 39 67 71 62
Fax: +33 (0)1 39 67 74 88
www.hec.edu

Professor Andrei Shutov
Dean, Faculty of Political Science
Lomonosov Moscow State University
27/4 Lomonosovsky prospekt
119192 Moscow
Russia

Dean

Jouy-en-Josas, April 8th 2013

Dear Dean Andrei Shutov,

I was delighted to meet you on 29th March 2013 on the occasion of my open lecture "*Can France (still) win?*" graciously hosted by Moscow State University's Faculty of Political Science.

It was a great honor to speak at such a prestigious institution to such an esteemed and welcoming audience, and also to answer the questions of your students.

I would like to express to you my sincerest gratitude for the warm welcome given to the HEC Paris delegation, and for the solemn occasion of the signing ceremony.

The signature of a General Agreement of Cooperation between Moscow State University Faculty of Political Science and HEC Paris is sure to be seen as a major event and a significant step for HEC Paris in Russia.

I sincerely hope that this marks the beginning of a long and fruitful partnership through the further development of academic, cultural and scientific collaboration.

I look forward to having the pleasure of welcoming you to HEC Paris campus in the near future.

Yours sincerely,

Bernard Ramanantsoa



Bernard Ramanantsoa

Cc : Mr. François Collin, International Director HEC Paris
Mrs. Gabriella Mazzini, Head Russia & EMEA, HEC Paris International Development